ARANETA PROPERTIES INCORPORATED

PRELIMINARY INFORMATION STATEMENT (SEC FORM 20-IS)

December 6, 2019
At 9:00 a.m.
Cameron Forbes B, Manila Polo Club,
McKinley Road, Forbes Park, Makati City

ARANETA PROPERTIES INCORPORATED 21st Floor Citibank Tower, Paseo de Roxas, Makati City Phone: (02)-848-1501 to 04

NOTICE OF ANNUAL MEETING OF STOCKHOLDERS

TO OUR STOCKHOLDERS

NOTICE IS HEREBY GIVEN that the Annual Meeting of Stockholders of Araneta Properties Incorporated (the "Company") will be held at Cameron Forbes B, Manila Polo Club, McKinley Road, Forbes Park, Makati City, Philippines on December 6, 2019 at 9:00 a.m. with the following agenda:

- 1. Call to order;
- 2. Proof of notice and due calling of meeting; Determination of a quorum;
- 3. Approval of Minutes of the Annual Stockholders' Meeting held on November 22, 2018;
- 4. Report of the President;
- 5. Presentation and approval of the Financial Statements as of December 31, 2018.
- 6. Ratification of the acts of the Board of Directors and Officers;
- 7. Election of members of the Board of Directors;
- 8. Appointment of External Auditors;
- 9. Other Matters:
- 10. Adjournment.

Minutes of the November 22, 2018 Annual Meeting of Stockholders will be available for examination during office hours at the Office of the Corporate Secretary.

The Board has fixed the close of business hours on November 13, 2019 as of the record date for the determination of stockholders entitled to notice of meeting and to vote at the specified election date.

In accordance with Section 7 of Article II of the Company's By-Laws and for purposes of election of the Board of Directors, any and all nominations shall be submitted to and received at the principal office of the Company on or before the date of the meeting, addressed to the attention of the Corporate Secretary.

Registration starts at 8:00 a.m. Please bring this notice and any form of identification such as driver's license, TIN card, passport, etc. to facilitate registration.

Makati City, October 30, 2019

Corporate Secretary

SECURITIES AND EXCHANGE COMMISSION SEC FORM 20-IS

INFORMATION STATEMENT PURSUANT TO SECTION 20 OF THE SECURITIES REGULATION CODE

- 1. Check the appropriate box:
 - X Preliminary Information Statement Definitive Information Statement
- 2. Name of Registrant as specified in its charter: **ARANETA PROPERTIES, INC.**
- 3. **Philippines**

Province, country or other jurisdiction of incorporation or organization

- 4. SEC Identification Number: **152249**
- 5. BIR Tax Identification Code: **050-000-840-355**
- 6. <u>21st Floor, Citibank Tower, Paseo de Roxas, Makati City, Philippines 1228</u> Address of principal office Postal Code
- 7. Registrant's telephone number, including area code (02) 848-1501 to 04
- 8. Date, time and place of the meeting of security holders

 <u>December 6, 2019; 9:00 a.m.; Cameron Forbes B, Manila Polo Club, McKinley Road, Forbes Park, Makati City</u>
- 9. Approximate date on which the Information Sheet is first to be sent or given to security holders on **November 15, 2019**.
- 10. Securities registered pursuant to Sections 8 and 12 of the Code or Sections 4 and 8 of the RSA (information on number of shares and amount of debt is applicable only to corporate registrants):

Title of Each Class	Number of Shares of Common Stock Outstanding or Amount of Debt Outstanding
Common Stock, Php1.00	1,951,387,570 shares
par value	

11. Are any or all of registrant's securities listed on a Stock Exchange?

Yes X No _

If yes, disclose the name of such Stock Exchange and the class of securities listed therein:

Philippine Stock Exchange Common shares

ARANETA PROPERTIES INCORPORATED INFORMATION STATEMENT

A. GENERAL INFORMATION

ITEM 1: DATE, TIME AND PLACE OF MEETING OF SECURITY HOLDERS

Date: December 6, 2019

Time: 9:00 a.m.

Place: Cameron Forbes B, Manila Polo Club, McKinley Road, Forbes Park, Makati City

Principal Office: 21st Floor, Citibank Tower, Paseo de Roxas, Makati City

Approximate Date of Distribution to Security Holders: November 15, 2019.

WE ARE NOT ASKING YOU FOR A PROXY AND YOU ARE REQUESTED NOT TOSEND US A PROXY

There are no matters to be acted upon at the meeting involving instances set forth in the Revised Corporation Code of the Philippines for which a stockholder may exercise the right of appraisal.

Pursuant to Section 80 Title X, Appraisal Right, Revised Corporation Code of the Philippines, any stockholder of a corporation shall have the right to dissent and demand payment of the fair value of his shares in the following instances: (a) in case of any amendment to the articles of incorporation that has the effect of changing or restricting the rights of any stockholder or class of shares, or authorizing preferences in any respect superior to those of outstanding shares of any class, or extending or shortening the term of corporate existence; (b) in case of sale, lease, exchange, transfer, mortgage, pledge or other disposition of all or substantially all of the corporate property and assets, and (c) in case of merger.

Section 81 of the Revised Corporation Code also provides that, this appraisal right may be exercised by any stockholder who shall have voted against the proposed action, by making a written demand on the corporation within thirty (30) days after the date on which the vote was taken for payment of the fair value of his shares. Failure to make the demand within such period shall be deemed a waiver of the appraisal right. If the proposed action is implemented or affected, the corporation shall pay to such stockholder, upon surrender of the certificate or certificates of stock representing his shares, the value thereof as of the day prior to the date on which the vote was taken, excluding any appreciation or depreciation in anticipation of such corporate action.

If within a period of sixty (60) days from the date the corporate action was approved by the stockholders, the withdrawing stockholder and the corporation cannot agree on the value of the shares, it shall be determined and appraised by three (3) disinterested persons, one of whom shall be named by the stockholder, another by the corporation, and the third by the two thus chosen. The findings of the majority of the appraisers shall be final, and their award shall be paid by the corporation within thirty (30) days after such award is made. No payment shall be made to the dissenting stockholder unless the bank has unrestricted retained earnings in its

book to cover such payment. Upon payment by the Corporation of the agreed or awarded price, the stockholder shall forthwith transfer his shares to the Corporation.

From the time of demand for payment of the fair value of a stockholder's shares until either the abandonment of the corporate action involved or the purchase of the said shares by the corporation, all rights accruing to such shares, including voting and dividend right, shall be suspended, except the right of such stockholder to receive payment of the fair value thereof: Provided, that if the dissenting stockholder is not paid the value of his shares within 30 days after the award, his voting right and dividend rights shall immediately be restored (Section 82 of the Revised Corporation Code).

Within ten (10) days after demanding payment of his shares, a dissenting stockholder shall submit the certificate(s) of stock representing his shares to the Corporation for notation thereon that such shares are dissenting shares. His failure to do so shall, at the option of the Corporation, terminate his appraisal right (Section 85, Revised Corporation Code). No demand for payment as aforesaid may be withdrawn by the dissenting stockholder unless the Corporation consents thereto (Section 83, Revised Corporation Code).

The appraisal right shall be exercised in accordance with Title X of the Corporation Code.

ITEM 3. INTEREST OF CERTAIN PERSONS IN OR OPPOSITION TO MATTERS TO BEACTED UPON

Other than the election to office, there is no matter to be acted upon during the Annual Stockholders' Meeting to which a beneficial owner, director or officer has any substantial interest.

No director has informed the Company in writing of his intentions to oppose any action to be taken during the proposed Annual Stockholders' Meeting.

B. CONTROL AND COMPENSATION INFORMATION

ITEM 4. VOTING SECURITIES AND PRINCIPAL HOLDERS THEREOF

As of September 30, 2019, there are 1,951,387,570 subscribed, issued and outstanding common shares entitled to vote at the meeting, with each share entitled to one vote. Out of the said issued and outstanding common shares 82,281,656 shares are owned by foreigners.

All stockholders of record at the close of business hours of November 13, 2019 shall be entitled to cumulative voting rights with respect to the election of directors. A stockholder may vote such number of shares for as many persons as there are directors to be elected or he may cumulate said shares and give one candidate as many votes as the number of directors to be elected multiplied by the number of his shares, or he may distribute them on the same principle among as many candidates as he shall see fit: Provided, that the total number of votes cast by him shall not exceed the number of shares owned by him as shown in the books of the Company as of November 13, 2019 multiplied by the whole number of directors to be elected.

Security Ownership of Certain Record & Beneficial Owners and Management

(1) Security Ownership of Certain Record and Beneficial Owners

There were no delinquent stocks, and the direct and indirect record and beneficial owners of more than five percent (5%) of the Company's voting securities as of September 30, 2019 are as follows:

Title of Class	Name and Address of Record owner and Relationship with Issuer	Name of Beneficial Owner and Relationship with Record Owner	Citizenship	Number of Share	Nature of Ownership	% Held
Common	PCD Nominee	Various clients and Philippine Depository & Trust Corp. (PDTC)	Filipino	687,969,406	Direct	35.26%
Common	Gregorio Araneta, Inc. 6/F Adamson Center Suite A, 121 LP Leviste St., Makati City	Nominee: Gregorio Ma. Araneta III	Filipino	390,277,500	Direct	20.00%
Common	Carmel Development, Inc. 21/F Citibank Tower Paseo de Roxas, Makati City	Nominee: Gregorio Ma. Araneta III	Filipino	499,999,997	Direct	25.62%
Common	Gamma Properties, Inc., 21/F Citibank Tower Paseo de Roxas, Makati City	Nominee: Gregorio Ma. Araneta III	Filipino	136,000,000	Direct	6.97%
Common	Olongapo Mabuhay Express Corporation, LBC Compound Aviation Center, Airport Road, Pasay City	Nominee: Gregorio Ma Araneta III	Filipino	124,855,422	Direct	6.40%

(2) Security Ownership of Management

The following is a summary of the aggregate shareholdings of the Company's Directors and executive officers in the Company and the percentage of their shareholdings as of September 30, 2019:

Title of Class	Name and Address of Beneficial Owner	No. of shares & Nature of Beneficial Ownership	Citizenship	Nature of Ownership	Percent of Class (%)
Common	Gregorio Ma. Araneta 21/F Citibank Tower	120,060	Filipino	Direct	0.0096
	Paseo de Roxas, Makati City	390,277,500			
	Tubes de Itolias, Illandi. City	Gregorio Araneta, Inc.		Indirect	
		499,999,997			
		Carmel Development			
		Inc.			
		264,472,892		Indirect	
		Gamma Properties, Inc.			
Common	Cesar Zalamea	136,000,000	Ellinin -	R&B Direct	0.0000
Common	21/F Citibank Tower	1	Filipino	R&B Direct	0.0000
	Paseo de Roxas, Makati City				
Common	Alfonso Araneta		Filipino	R&B Direct	0.0000
Common	21/F Citibank Tower, Paseo de Roxas,	1	ı mpilio	need bileet	0.0000
	Makati City				
Common	Luis Araneta	1	Filipino	R&B Direct	0.0000
	21/F Citibank Tower, Paseo de Roxas,				
	Makati City				
Common	Perry L. Pe	1	Filipino	R&B Direct	0.0000
	Romulo Mabanta Law Offices				
	30/F Citibank Tower, Paseo de Roxas, Makati City				
Common	Alfredo de Borja	1	Filipino	R&B Direct	0.0000
Common	Unit 300, Mile long Bldg.	1	ттрто	R&D Direct	0.0000
	Amorsolo St. Legaspi Village, Makati				
	City				

Common	Alfredo D. Roa III	1	Filipino	R&B Direct	0.0000
	119 Avocado Dr., Ayala Alabang,				
	Muntinlupa City				
Common	Crisanto Roy B. Alcid	1	Filipino	R&B Direct	0.0000
	21/F Citibank Tower,				
	Paseo de Roxas, Makati City				
Common	Francisco Araneta Segovia	1,000	Filipino	R&B Direct	0.0000
	FIFASCI Grp. Unit 104-105 Metrostar		_		
	Building				
	Barangay Sta. Cruz, Makati City				
TOTAL FO	OR THE GROUP		•		0.0113

r – record ownership

b – *beneficial ownership*

(3) Voting Trust Holders of 5% or More

There is no voting trust or similar arrangement involving the shares of stocks of the Company.

(4) Security ownership of certain beneficial owners and management:

Name of Company	Class	Number of shares	Nature	Percentage
Gregorio Araneta, Inc.	C	200 277 500	Diment	20.000/
(of which 12.24% held by Gregorio Ma. Araneta III)	Common	390,277,500	Direct	20.00%
Carmel Development, Inc.		400,000,007	Б'	25.620
(of which 99% held by Gregorio Ma. Araneta III)	Common	499,999,997	Direct	25.62%
Gamma Properties, Inc. (of which 50% held by Gregorio Ma. Araneta III)	Common	136,000,000	Direct	6.97%
Olongapo Mabuhay Express Corp. (of which 80% held by Ma. Joy A. Cruz)	Common	124,855,422	Direct	6.40%

ITEM 5. DIRECTORS AND EXECUTIVE OFFICERS

Except in cases where voting by ballot is applicable, voting and counting shall be viva voce. If by ballot, the counting shall be supervised by the external auditors and transfer agent of the Company.

All stockholders of record at the close of business hours of November 13, 2019 shall be entitled to cumulative voting rights with respect to the election of directors. A stockholder may vote such number of shares for as many persons as there are directors to be elected or he may cumulate said shares and give one candidate as many votes as the number of directors to be elected multiplied by the number of his shares, or he may distribute them on the same principle among as many candidates as he shall see fit: Provided, that the total number of votes cast by him shall not exceed the number of shares owned by him as shown in the books of the Company as of November 13, 2019 multiplied by the whole number of directors to be elected.

(1) Board of Directors and Executive Officers

The incumbent directors, including independent directors and executive officers of the Company are as follows:

Office	Name	Citizenship	Age	Year of assumptio n of office	No. of years/ Months
Chairman/CEO/Director	Gregorio Ma. Araneta III	Filipino	71	1997	22years
Director/President	Crisanto Roy B. Alcid	Filipino	49	1997	22years
Director	Cesar Zalamea	Filipino	74	2015	9years
Director/Treasurer	Luis M. Araneta	Filipino	34	2012	7years
Director	Alfonso M. Araneta	Filipino	35	2013	5years
Director	Perry L. Pe	Filipino	58	2003	8years
Director	Alfredo de Borja	Filipino	76	2009	10years
Director	Alfredo D. Roa III	Filipino	72	2010	9years
Director	Francisco Araneta Segovia	Filipino	65	2017	2year
Corporate Secretary	Christine P. Base	Filipino	49	2007	12years
Chief Finance Officer	Jose O. Eustaquio III	Filipino	72	2012	7years

The above incumbent directors are all nominated for re-election in this year's Annual Stockholders' Meeting per SEC Memorandum Circular No. 2, Series of 2002.

Messers. Alfredo de Borja, Perry L. Pe, Alfredo Roa III are not representatives of the following substantial shareholders: Gregorio Araneta, Inc., Carmel Development, Inc., Gamma Properties, Inc. and Olongapo Mabuhay Express Corporation, and LBC Express, Inc.

For the term 2019-2020, Carmel Development, Inc. and Gamma Properties, Inc. through Mr. Gregorio Ma. Araneta III nominated Luis M. Araneta, Alfonso Araneta, Crisanto Alcid, and Alfredo De Borja; Olongapo Mabuhay Express Corp. through Mr. Carlos R. Araneta nominated Santiago Araneta, Perry L. Pe and Afredo D. Roa, III.

The amended by-laws of the Company include the guidelines and procedures in the nomination and election of independent directors.

The following are the rules in the nomination and election of independent directors:

- a. The Nomination Committee shall have at least three members (3) members, one of whom is the independent director.
- b. Nomination of independent director/s shall be conducted by the committee prior to a stockholders' meeting. All recommendations shall be signed by the nominating stockholders together with the acceptance and the conformity of the would-benominees.
- c. The Committee shall pre-screen the qualifications and prepare a final list of candidates and put in place screening policies and parameters to enable it to effectively review the qualifications of the nominees for independent director/s.
- d. After the nomination, the committee shall prepare a final list of candidates which shall contain all the information about the nominees for independent directors, as required under SRC Rule 12, which list shall be made available to the commission and to all

stockholders through the filing and distribution of the Information Statement, in accordance with SRC Rule 20, or in such other reports the company is required to submit to the Commission. The name of the person or group of person who recommended the nomination of the independent director shall be identified in such report including any relationship with the nominee.

The nomination committee is composed of the following:

Chairman: Alfredo de Borja;

Members: Gregorio Ma. Araneta III; and

Crisanto Roy B. Alcid

DIRECTORS AND EXECUTIVE OFFICERS

The following are the business experience and positions held by the Directors and Executive Officers for the past five (5) years:

GREGORIO MA. ARANETA III, 71 years old, Filipino, is the Chairman and Chief Executive Officer of Araneta Properties, Inc., He is President and Chairman of ARAZA Resources Corporation and Carmel Development Corporation, Chairman of Gregorio Araneta Inc., Gregorio Araneta Management Corporation, and Gamma Holdings Corporation., He is the President and Chairman of Energy Oil and Gas Holdings, Inc., He is the President and Chairman of Belisama Hydropower Corporation and Gregorio Araneta Energy Holdings, Inc., He is the Chairman of Philweb Corporation. He is also a director of ISM Telecommunications, Inc., Mr. Araneta studied at the University of San Francisco and Ateneo de Manila University where he earned his Bachelor of Arts Degree in Economics.

CRISANTO ROY B. ALCID, Filipino, 49 years old, is currently the President of Araneta Properties, Inc., He is a director of Philweb Corporation, He is also the President of Envirotest Inc. and Roycomm Holdings, Inc., He holds directorship in various companies namely: Carmel Development Corporation, Gregorio Araneta, Inc., ARAZA Resources, Inc., HE. Heacock Resources Corporation, Gamma Holdings, Midrac Realty, Inc., and Philippine Coastal Storage & Pipeline Corporation. Formerly, he was connected with Ayala Land, Asiatrust Development Bank and Citibank N.A. Mr. Alcid obtained his degree in Bachelor of Science in Management Engineering from Ateneo de Manila University and has completed the General Management Program at the Harvard Business School.

LUIS M. ARANETA, Filipino, 34 years old, is currently the Business Development Manager of Araneta Properties, Inc., He was elected Director of the Company in 2012. He is a director of Philweb Corporation. He is the President of Estancias Holdings, Inc. and Cerros Corp, Vice-President and Treasurer of ARAZA Resources Corporation, Director and Corporate Secretary of Carmel Development, Inc, Director of PAGREL, Inc., He is a Director of Belisama Hydropower Corporation and Gregorio Araneta Energy Holdings, Inc. and Corporate Secretary of Gamma Properties, Inc. Mr. Araneta studied at the Pace University in New York City where he earned his degree in Business Administration in Management.

CESAR ZALAMEA, 76 years old, is one of the TOYM Awardees of 1964. He is a former Senior Vice-President and AIG Global Investment Group-Asia President & CEO. Cesar Zalamea retired from AIG after more than 50 years of service.

Mr. Zalamea joined the American International organization in the Philippines as an investment analyst in 1954 and served from 1969-1981 as President of the Philippine American Life Insurance Company (Philamlife), AIG's life insurance in the Philippines. He held posts in the government of the Philippines on two occasions, serving first as Deputy Director General of the Presidential Economic Staff and later as Chairman and CEO of the Development Bank of the Philippines. Mr. Zalamea was elected AIG Vice President, Investments in 1997 and AIG Senior Vice President, Investments in 2002. He has headed the AIG investment units in Asia since 1986, first as Managing Director of AIG Investment Corporation (Asia) Ltd., and subsequently as President & CEO of AIGGIG Asia.

ALFREDO DE BORJA, 75 years old, Filipino, is one of the Directors of the Company., He is the President of Makiling Ventures, Inc. and E. Murio, Inc. He also holds directorship in various corporations such as ICCP Ventures, Inc., ICCP Management Corp., Rustans Supercenters, Inc., RFM-Science Park of the Phils., Regatta-Beacon Land Corp., Regatta Properties, Inc., Pueblo de Oro Development Corp., and Cebu Light Industrial Park, Inc. Mr. de Borja graduated in Ateneo de Manila University, where he obtained his degree in Bachelor of Science in Economics. He earned his Master's in Business Administration from Harvard University.

PERRY L. PE, 58 years old, Filipino, is one of the Directors of the Company. He is also a Director of Delphi Group, Inc., Oriental Petroleum & Minerals Corp., and Ace Saatchi & Saatchi Philippines, Inc., He is a Partner in Romulo, Mabanta, Buenaventura, Sayoc & De Los Angeles Law Firm.

ALFONSO M. ARANETA, 35 years old, Filipino, is currently the Executive Vice-President and Director of Envirotest, Inc., Vice President and Director of Carmel Development, Inc., Vice-President and Director of Gregorio Araneta, Inc. Concurrently, he is a Director of ARAZA Resources Corp., ATSI PETC, Inc. Pagrel, Inc., Gamma Properties, Inc., Securicor Security Investigation Services, Inc., and Alumma Foods, Inc., "He is a Director of Belisama Hydropower Corporation and Gregorio Araneta Energy Holdings, Inc. Mr. Araneta graduated at De La Salle-College of St. Benilde, Manila where he earned his degree in Bachelor of Science in Business Administration.

ALFREDO D. ROA III, 72 years old, Filipino, is one of the Directors of the Company. He is presently the President of Inland Corporation and Chairman of JJB Inland Logistics, Inc.

FRANCISCO ARANETA SEGOVIA, 65 years old, Filipino, graduate from Ateneo de Manila University College - Business Management 1979, He holds directorship in Segovia& Co., Inc., S&A Industrial Corporation, RFM Corporation, He is a Director - Vice Chairman / CEO of FEATI University, He is also a Director / CEO of RPMC Resources Inc., and Swift Foods Inc.

CHRISTINE P. BASE, Filipino, 49 years old, is the Corporate Secretary of Araneta Properties, Inc. and is currently a Corporate and Tax Lawyer at Pacis and Reyes, Attorneys and the Managing Director of Legisforum, Inc. She is a Director and Corporate Secretary of Anchor Land Holdings, Inc. and the Corporate Secretary of Asiasec Equities, Inc. and AG Finance Inc. She is also director and corporate secretary of several private corporations. She was an Auditor and then Tax Lawyer at Sycip, Gorres, Velayo & Co. She is a graduate of Ateneo De Manila University School of Law with a degree of Juris Doctor. She passed the Bar Examination in

1997. Ms. Base is also a Certified Public Accountant. She graduated from De La Salle University with a Bachelor of Science Degree in Commerce Major in Accounting.

JOSE O. EUSTAQUIO, III, Filipino, 72 years old, is presently the Chief Financial Officer of Araneta Properties, Inc. He was a consultant of Honda Cars Makati and Honda Cars Cebu from 2007 to 2008. In 1987, he was the Financial Control Officer of Ayala Corporation (Control and Analysis Division). He was the Chief Finance Officer of Ayala Corporation for Ayala Theaters Management, Inc., Ayala Property Management Corporation, and Ayala Alabang Commercial Corporation from 1982 to 1987. He was a staff Auditor of Sycip, Gorres, Velayo & Co. Mr. Eustaquio is a Certified Public Accountant. He graduated from Philippine School of Business Administration with a Bachelor of Science Degree in Commerce Major in Accounting.

(2) Independent Directors

Three (3) incumbent Directors, namely Messrs. Perry L. Pe, Alfredo de Borja, and Alfredo D. Roa, III were independent directors of the Company for the year 2018-2019. They are not employees of the Company and have no relationship with the Company which would interfere with the exercise of independent judgment in carrying out the responsibility of an independent director.

The following are nominated for election to the Board of Directors during this year's Annual Stockholders' meeting:

1.	Gregorio Maria Araneta III	Director
2.	Cesar Zalamea	Director
3.	Crisanto Roy B. Alcid	Director
4.	Luis M. Araneta	Director
5.	Alfonso M. Araneta	Director

6. Perry L. Pe Independent Director7. Alfredo de Borja Independent Director

8. Francisco Araneta Segovia Director

9. Alfredo D. Roa, III Independent Director

For the term 2019-2020, Carmel Development, Inc. and Gamma Properties, Inc. through Mr. Gregorio Ma. Araneta III nominated Alfredo De Borja. Olongapo Mabuhay Express Corp., through Mr. Carlos D. Araneta, nominated Perry L. Pe and Alfredo D. Roa, III. The independent directors are not related with the persons nominating them by consanguinity or affinity and have no professional or business dealings with any of them.

The term of office of all directors, including independent directors shall be one (1) year until their successors are duly elected and qualified.

(3) Family Relationships

Mr. Luis M. Araneta and Mr. Alfonso M. Araneta are the sons of Mr. Gregorio Ma. Araneta III., while Francisco Araneta Segovia is first cousin of Mr. Gregorio Ma. Araneta III There are no family relationships within the fourth degree among the rest of the members of the Board of Directors and Senior Officers of the Company.

(4) Involvement in Certain Legal Proceedings

To the knowledge of the Company, there has been no occurrence of any of the following events during the past five (5) years up to the present which are material to an evaluation of the ability and integrity of any director, any person nominated to become director, executive officer or control person of the Company:

- 1. Any insolvency or bankruptcy petition filed by or against any business of which such person was a general partner or executive officer whether at the time of insolvency or within two (2) years prior to that time;
- Any conviction by final judgment in a criminal proceeding, domestic or foreign, in any criminal proceeding, domestic or foreign, excluding traffic violations and other minor offenses.
- 3. Any final and executory order, judgment or decree of any court of competent jurisdiction, domestic or foreign, permanently or temporarily, enjoining, barring, suspending or otherwise limiting involvement in any type of business, securities, commodities or banking activities; and
- 4. Any final and executory judgment by a domestic or foreign court or competent jurisdiction (in a civil action), the SEC, or comparable foreign body, or domestic or foreign exchange or electronic marketplace or self-regulatory organization, for violation of a securities or commodities law.

There are no legal proceedings to which the Company or its subsidiary or any of their properties are involved in or subject to any legal proceedings which would have material effect or adverse effect on the business or financial position of the Company or its subsidiary.

(5) Significant Employees

The Company currently has no significant employees.

(6) Certain Relationships and Related Transactions

Mr. Luis M. Araneta and Alfonso Araneta are the sons of Mr. Gregorio Ma. Araneta III, while Mr. Francisco Araneta Segovia is first cousin of Mr. Gregorio Ma. Araneta III. There are no family relationships within the fourth degree among the rest of the members of the Board of Directors and Senior Officers of the Company.

As of September 30, 2019, there are no directors or officers who own ten percent (10%) or more of the outstanding shares of the parent company.

There were no business arrangement and related party transaction and/or ongoing contractual or other commitments as a result of the arrangement pursuant to disclosure requirement of SFAS/IAS 24.

There were related party transactions as of September 30, 2019.

ITEM 6. COMPENSATION OF DIRECTORS AND EXECUTIVE OFFICERS

(1) Compensation Table

The following is a summary of the aggregate compensation paid or accrued during the year 2017 and 2018 and to be paid in the ensuing fiscal year 2019 to the Company's Chief Executive Officer and the next most highly compensated officers who is individually named below and to all other officers and directors of the Company as a group:

Name and Principal Function	Fiscal Year	Salary	Bonus	Other Compensation
Gregorio Ma. Araneta III *	2017			
Chairman and CEO	2018			
	2019			
Crisanto Roy Alcid*	2017			
President	2018			
	2019			
Luis M. Araneta	2017			
Director	2018			
	2019			
Jose O. Eustaquio III**	2017			
Chief Finance Officer	2018			
	2019			
TOTAL FOR THE GROUP	2017	10,126,800.00		
	2018	10,126,800.00		
	2019**	10,260,000.00		
Other Officers as a group	2017	5,624,000.00		
unnamed	2018	4,552,000.00		
	2019**	3,480,000.00		

^{*} Key officers, ** Figures in Year 2019 were based on estimates

(2) Compensation of Directors and Officers

(a) Standard Arrangements

Compensation of the Chief Executive Officer and Managers of the Company are accrued and paid for the years 2017, 2018 and 2019. All other directors of the Company assumed their positions and served the Company without any compensation. The Company also does not provide any per diem to its directors.

(b) Other Arrangements

No compensatory arrangements were executed during the last three (3) years of operations other than the compensation arrangements mentioned above.

(3) Employment Contracts and Termination of Employment and Change-in-Control Arrangements

Employment contracts of all supervisors and rank in file employees are standard.

The remuneration committee is composed of the following:

Chairman: Alfredo de Borja Members: Luis Araneta; and

Gregorio Ma. Araneta III

ITEM 7. INDEPENDENT PUBLIC ACCOUNTANTS

Sycip, Gorres, Velayo and Co. was the Independent Public Accountant for the year 2017-2018. The re-appointment of the said accounting firm as Independent Public Accountant for the incoming year will be submitted to the stockholders for their confirmation and approval. The Partner-in-charge, Narciso "Jun" T. Torres, Jr., has been appointed as the Partner-in charge for the audit year 2017-2018. The duly authorized representatives of Sycip, Gorres, Velayo and Co. are expected to be present at the Annual Meeting of Stockholders and they will have the opportunity to make statements if they desire to do so and are expected to be available to respond to appropriate questions.

Pursuant to the existing regulation of the Securities and Exchange Commission, the registrant shall change its external auditor or rotate the engagement partner every five years. This is in compliance with the rotation requirement of its external auditor's certifying partner as required under SRC Rule 68(3) (b) (iv). Considering that the assigned partner of Sycip, Gorres, Velayo and Co. has been the Company's independent public accountant for only a year since year 2015, rotation is not necessary for the years 2018-2019.

The audit committee is composed of the following:

Chairman: Alfredo de Borja

Members: Gregorio Ma. Araneta III; and

Crisanto Roy Alcid

COMPENSATION PLANS

No action with respect to any plan pursuant to which cash or non-cash compensation may be paid or distributed for the year shall be discussed during the meeting.

C. ISSUANCE AND EXCHANGE OF SECURITIES

ITEM 8. AUTHORIZATION OR ISSUANCE OF SECURITIES OTHER THAN FOR EXCHANGE

The board of directors and shareholders of the Company approved to enter into a private placement in order to fund its land banking activities. The Company will use the funds to acquire and develop real properties.

The Company issued 390,277,500 common shares in favor of Gregorio Araneta, Inc.

Common stocks are entitled to dividends, but their right to exercise its pre-emptive right has been denied by the Company's Articles of Incorporation.

ITEM 9. MODIFICATION OR EXCHANGE OF SECURITIES

There are no matters or actions to be taken up in the meeting with respect to the modification of any class of the Company's securities or the issuance of authorization for issuance of one class of the Company's securities in exchange for outstanding securities of another class.

ITEM 10. FINANCIAL AND OTHER INFORMATION

The audited financial statements as of December 31, 2018, Management's Discussion and Analysis, Market Price of Shares and Dividends and other data related to the Company's financial information are attached hereto as Annex "A".

ITEM 11. MERGERS, CONSOLIDATIONS, ACQUISITIONS AND SIMILAR MATTERS

There are no matters or actions to be taken up in the meeting with respect to merger, consolidation, acquisition by, sale or liquidation of the Company.

ITEM 12. ACQUISITION OR DISPOSITION OF PROPERTY

There are no matters or actions to be taken up in the meeting with respect to acquisition or disposition of any property by the Company.

ITEM 13. RESTATEMENT OF ACCOUNTS

The Company is not taking any action, which involves the restatement of any of its assets, capital, or surplus account.

D. OTHER MATTERS

ITEM 14. ACTIONS WITH RESPECT TO REPORTS

(1) Approval of the Annual Stockholders Meeting held on November 22, 2018.

The minutes of the previous Stockholders' Meeting held last November 22, 2018 shall be presented to the stockholders for approval. Items are as follows:

- 1. Approval of Minutes of the Annual Stockholders' Meeting held on November 22, 2018;
- 2. Report of the President;
- 3. Presentation and approval of the Financial Statements as of December 31, 2017
- 4. Ratification of the acts of the Board of Directors and Officers:
- 5. Election of members of the Board of Directors;
- 6. Appointment of External Auditors;

(2) Resolutions for Ratification by the stockholders

Resolutions of the Board of Directors for ratification are the elections of new directors and officers, approval of financial statements. Approval and ratification of the minutes, reports, resolutions, and acts will constitute approval of the matters therein.

The following are the resolutions approved by the board of directors:

- a. Updating of bank accounts;
- b. Affirming management decision to reclassify 278.724 hectares property recorded in the books as "Land Held for Future Development" into "Investments Property" in compliance with PFRS 09

- c. Allowing release of the Company's loan proceeds in favor of Sta. Lucia Land Inc. in relation to a property of the Company;
- d. Granting authority to execute, sign, and deliver all documents including the Company's application for water line connection and electric connection;
- e. Authorizing Sta. Lucia Land Inc. to transact with Home Development Mutual Fund (HDMF) to secure, get and received the checks representing release of loan proceeds, relative to the Company's subdivision project; and
- f. Authorizing the Company to enter into a Deed a Sale with the Insular Life Assurance Company LTD involving a parcel of land owned by the Company.

ITEM 15. MATTERS NOT REQUIRED TO BE SUBMITTED

Other than election to office, there is no matter to be acted upon during the Annual Stockholders' Meeting to which a beneficial owner, director or officer has any substantial interest.

No director has informed in writing of his intentions to oppose any action to be taken during the proposed Annual Stockholders' meeting.

ITEM 16. AMENDMENT OF CHARTER, BY-LAWS OR OTHER DOCUMENTS

There are no proposed amendment of the Company's charter, by-laws, and other documents.

ITEM 17. OTHER PROPOSED ACTIONS

There are no other proposed actions to be taken up in the meeting.

ITEM 18. VOTING PROCEDURES

Except in cases where a higher vote is required under the Corporation Code, the approval of any corporate action shall require the majority vote of all the stockholders present in the meeting, if constituting a quorum.

Except in cases where voting by ballot is applicable, voting and counting shall be viva voce. If by ballot, the counting shall be supervised by the external auditors and transfer agent of the Company.

All stockholders of record at the close of business hours on November 13, 2019 shall be entitled to cumulative voting rights with respect to the election of directors. A stockholder may vote such number of shares for as many persons as there are directors to be elected or he may cumulate said shares and give one candidate as many votes as the number of directors to be elected multiplied by the number of his shares, or he may distribute them on the same principle among as many candidates as he shall see fit: Provided, that the total number of votes cast by him shall not exceed the number of shares owned by him as shown in the books of the Company as of November 13, 2019 multiplied by the whole number of directors to be elected.

All proxies must be in the hands of the Secretary at least ten (10) days before the time set for the meeting. Such proxies filed with the Secretary may be revoked by the stockholders either in an instrument in writing duly presented and recorded with the Secretary prior to a scheduled meeting or their personal attendance at the meeting. (Par. 2 Section 7, By-Laws).

A forum for validation of proxies chaired by the Corporate Secretary or Assistant Corporate Secretary and attended by the Stock and Transfer Agent shall be convened seven (7) days before any meeting. Any questions and issues relating to the validity and sufficiency, both as to form and substance, of proxies shall only be raised during said forum and resolved by the Corporate Secretary. The Corporate Secretary's decision shall be final and binding upon the shareholders. Any such question or issue decided upon by the Corporate Secretary shall be deemed settled and those not brought before said forum shall be deemed waived and may no longer be raised during the stockholder's meeting. (*Par. 3 section 7, By-Laws*)

Except in cases where a higher vote is required under the Corporation Code, the approval of any corporate action shall require the majority vote of all the stockholders present in the meeting, if constituting a quorum.

Except in cases where voting by ballot is applicable, voting and counting shall be viva voce. If by ballot, the counting shall be supervised by the external auditors and transfer agent of the Company.

EXHIBIT

Exhibit I – The Management Report which includes, among others, A Statement of Management's Responsibility for the Financial Statements, the Audited Financial Statements ending December 31, 2018 and Interim Financial Statements ending June 30, 2019 are hereby attached and incorporated as Exhibit A.

A COPY OF THE COMPANY'S ANNUAL REPORT ON SEC FORM 17-A WILL BE PROVIDED WITHOUT CHARGE TO EACH PERSON UPON WRITTEN REQUEST OF ANY SUCH PERSON ADDRESSED TO:

THE OFFICE OF THE CHIEF FINANCE OFFICER ARANETA PROPERTIES 21st Floor, Citibank Tower, Paseo de Roxas, Makati City

SIGNATURE

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this report is true, complete and correct. This report is signed in the City of Makati on October 30, 2019.

ARANETA PROPERTIES INCORPORATED

By:

CHRISTINE P BASE

Corporate Secretary

MANAGEMENT REPORT

BUSINESS AND FINANCIAL INFORMATION

BRIEF DESCRIPTION OF GENERAL NATURE AND SCOPE OF BUSINESS

OVERVIEW

Araneta Properties, Inc. (the "Company" or "ARA"), is a publicly listed corporation in the Philippine Stock Exchange with real estate development as its primary purpose of business. The Company was formerly known as Integrated Chrome Corporation (INCHROME) organized on June 15, 1988 and its principal business was to mine chrome ore and produce ferro silicon metal or commonly known as ferrochrome. Inchrome stopped its smelting operations in January 1996 because of the depressed ferrochrome market and increasing production costs. In September 1996, the stockholders and the Board of Directors approved the following changes in the Company's business and structure:

- a.1) Changed the corporate name from INCHROME to Araneta Properties, Inc.
- a.2) Amended the primary purpose of business to land and property development *and* maintained the smelting operations as a secondary purpose;
- a.3) Removal of stockholders' pre-emptive right;
- a.4) Changed the par value from P0.30 to P1 per share;
- a.5) Increased the authorized capital stock from P300,000,000 (divided into 1 billion shares with a par value of P0.30 per share) to P5,000,000,000 (divided into 5 billion shares with a par value of P1 per share); and
- a.6) Removed the classification of shares of stock.

Since its inception, the Company has not gone through any bankruptcy, receivership or similar proceeding.

Since its inception, the Company has not gone through any bankruptcy, receivership or similar proceeding. There has been no material reclassification, merger, consolidation, or purchase or sale of a significant amount of assets not in the ordinary course of business.

On November12, 2015 Board of Directors meeting the board unanimously approved the private placement of Gregorio Araneta Inc. The use of the proceeds from said placement is to boast the Company's land banking activity

On November 17, 2015 Gregorio Araneta, Inc., a corporation duly registered with Securities and Commission and with business address located at 6th Floor, Suite A, Adamson Center Centre, 121 LP Leviste Streets, Salcedo Village, Makati City, subscribed and paid three hundred ninety million two hundred seventy seven thousand five hundred (390,277,500) shares at P1.12 per share for the aggregate amount of Philippine Pesos: Four hundred thirty seven million one hundred ten thousand eight hundred (P437,110,800.00).

There has been no material reclassification, merger, consolidation, or purchase or sale of a significant amount of assets not in the ordinary course of business

Araneta Properties, Inc. (ARA), is listed in the Philippine Stock Exchange. It is now primarily engaged in the fine-tuning of a master plan for the development of approximately 248.113 hectares of prime real estate located in San Jose del Monte, Bulacan.

The major components of the master plan consist of upper-middle to high-end residential lots and townhouses complemented by a leisure center, principal of which, is a country club, a commercial

center and university center. Additional components of the plan include a nature park, corporate business center and mass housing.

The aforesaid project is the first big property development project in the northern portion of Metro Manila. Thus, there is no major industry or geographic competition.

The distribution method of the products or real property is being handled by Orchard Property Marketing.

No problems are foreseen as far as suppliers are concerned, since all the materials needed for property development are 100% available locally.

An integral part of the master plan is the planned joint venture project which would enable the Company to work together with foreign and local companies with expertise in land development projects.

There are no other transactions with and/or dependence on related parties, except for the advances made from stockholders for the Company's working capital requirements.

Since the primary business of the Company is to develop and sell real properties, it needs the following governmental approvals:

- (1) Locational Clearance Certificate (LCC-Issued and Approved)
- (2) License to Sell (HLURB-Issued and Approved)

As the Company's master plan is almost complete, the amount or the actual value of the research and actual development cost shall be determined in the final phase of the master plan. As of June 30, 2019, the engineering department reported percentage completion detailed below:

Percentage of Completion	As of Sept. 30, 2018	As of June 30, 2019
Phase I	100.00%	100.00%
Phase II	100.00%	100.00%
Phase III	98.00%	98.00%
Club House / Sports Center	99.00%	99.00%

Cost and effects of the compliance with environmental laws:

- a) Total project cost shall be accounted upon completion of the master plan.
- b) Locational Clearance has already been approved/issued by the local government.

Recent Sales of unregistered securities

- (a) Securities sold—No unregistered securities have been sold during the fiscal year last ended.
- (b) Underwriter and other purchases Not applicable
- (c) Exemption from registration claimed None/not applicable

The total number of officers, managers, consultants and regular employees as of June 30, 2018 are as follows:

Legal officer	1
Managers	4
Consultants	3
Supervisors, Rank and File -	<u>47</u>
Total number of employees -	55

Employees & consultants described above does not include stock-transfer agent and as well as auditors.

FINANCIAL and OTHER INFORMATION

Management's Discussion and Analysis of Plan of Operation

Basis of Presentation

The financial statement of Araneta Properties, Inc. has been prepared using the historical cost basis and are presented in Philippine Peso (\mathbb{P}).

Statement of Compliance

The financial statements have been prepared in compliance with the Philippine Financial Reporting Standards (PFRS).

Financial Condition 2017-2018

The Company's total assets increased posted at \$\mathbb{P}1,995,365,429\$ in year 2018, as compared with \$\mathbb{P}\$ 1,990,175,711 in 2017. The changes from the total assets is attributable to the cost of acquired land (land banking) net of lots sold during the year.

The cash balance of ₱27.360 million as at end of December 31, 2018 as compared with that ₱27.080 million in 2017. The cash with banks earns interest at the respective bank deposits. Short-term investments are made for varying periods up to three (3) months depending on the immediate cash requirements of the Company and earn interest at the respective short-term deposit rates. Interest income earned from cash in bank and short-term investments amounted to₱0.21 million ₱0.62 million, and ₱ 2.39 million for the years ended December 31, 2018, 2017 and 2016 respectively. The movement of cash is attributable to the net cash flows generated by the Company in its operating activities.

The receivables increased by 8.34% from \$\mathbb{P}316.925\$ million in 2017 as compared to \$\mathbb{P}343.358\$ Million in 2018. Trade receivables mainly represent the Company's outstanding balance in its share from sale of real estate project with a joint venture with SLRDI. Collections of interests and penalties arising from late payment of these receivables are recognized as part of "Others" in the "Revenue and Other Income" section in the statements in comprehensive income.

Installment receivables pertain to uncollected portion of the amount arising from the sale of non-operating properties in 2005. The contract price is collectible in fixed monthly payment of 2000000 million starting January 24, 2006. Installment receivables were discounted using the credit-adjusted risk-free rates prevailing at the time of the sale which resulted to an effective interest rate of 9.45%. Interest income from accretion recognized in 2018, 2017 and 2016 amounted to 2000162 million and 20001637 million, respectively.

The Investments property and real estate inventory increased from \$\mathbb{P}\$1,519,194,309 in 2017 as compared with \$\mathbb{P}\$1,528,129,768 in 2018. The movement in the Investments property and Real estate inventory is attributable to cost of land acquired during the net of cost of real estate inventory sold during the year. As of June 30, 2019, the residential areas of Phase 1, Phase 2, Phase 3 and the Country Club are 100%, 100%, 98% and 99% completed, respectively, based on the physical completion report provided by the joint venture's supervising engineer.

Decreased in the Property and Equipment account pertains to the recognition of depreciation expense by the Company amounting to $\upmathbb{P}3.123$ million partially offset by acquisition of additional property and equipment in the amount of $\upmathbb{P}1.797$ million.

The company's liability posted at \$\textstyle{2}21.104\$ million in 2018, as compared with \$\textstyle{2}50.533\$ million in 2017, the decreased in payable and accrued expenses account pertains to the payment of land purchased on installment term payable over a period of four (4) years.

The movement of Output VAT account represents normal recording of Input and Output VAT.

The Company has recorded a Net Gain (Loss) before income tax of \$\mathbb{P}47.287\$ million in 2018, (\$\mathbb{P}\$ 11,851) million in 2017 and \$\mathbb{P}26.147\$ million in 2016.

There was no movement in the number of issued shares as at end of September 30, 2019.

Status of Operation

The Company's sales output during the six (6) months period ending June 30, 2019 remains slow as compared with that of the same period of previous year. This performance is directly attributed to marketing strategies being implemented by the Company, which included among others, the holding on of some of its inventory to induce a more competitive price. This strategy likewise includes a price watch which shows higher forecast of demand in the real estate within the locality, evidenced by the launching of real estate projects of Ayala Land Development, Inc., Avida Land, Inc., as well as the recent opening of the SM Shoemart, in San Jose Del Monte, Bulacan area, which serves as a positive indicator of the high prospects of real estate developments within the locality in the near future.

Other key factors affecting the operational performance in terms of sales output is a result of marketing strategies being implemented creating a favorable momentum for the company's operation activities, constantly and flexibly managing and developing new high margin inventory for more operational efficiency of the whole system, maintaining and improving *Colinas Verdes* the subdivision's brandname and position to the market, sustaining and promoting strengths and advantages of the entire system, stabilizing organizational structure, conceptualize training programs for the staff and management group, ensuring financial resources for the operation of the whole system without compromising low cost but effective cash flow management.

As of June 30, 2019, the above mentioned strategies is already conclusive in the subsequent period where some buyers have already reserved more or less 5,564 square meters of subdivided lot at the price of P13,000.00 per square meter, much more higher than the P7,500.00 per square meter, the average selling price when the company implemented its strategy in year 2014 specifically the holding-on to market its inventory for a much higher

As of June 30, 2019, the residential area of Phase 1, Phase 2 & Phase 3 are 100%, 100% & 98% complete, while the Country club is 99.00% complete

Table I – The comparative figures of the results of revenue for the three (3) months ending June 30, 2019 with comparative figures of year 2018 and 2017 for the same period.

	For th	ree (3) months	% Change	% Change	
In millions (Php)	Year 2017 Year 2018 Year 2019		2017 vs 2018	2018 vs 2019	
Revenue	35.418	27.691	15.190	(21.817%)	(45.145%)
Expenses	29.075	19.112	21.411	(34.267%)	(12.029%)
Net Profit (before tax)	6.343	8.579	(6.221)	(56.083%)	(33.116%)

Table II – The comparative figures of the results of revenue for the six (6) months ending June 30, 2019 with comparative figures of year 2018 and 2017 for the same period.

	For the	e six (6) month	% Change	% Change	
In millions (Php)	Year 2017 Year 2018 Year 2019			2017 vs 2018	2018 vs 2019
Revenue	58.986	58.487	30.076	0.846%	48.577%
Expenses	49.862	39.484	43.992	20.813%	(11.417%)
Net Profit (before tax)	9.124	19.003	(13.916)	(19.967%)	59.994%

Table III – The comparative figures of revenues consist of: (1) Sales from real estate business and (2) Interest Income from installments sales of real estate business for the quarter ending June 30, 2019 with comparative figures of year 2018 for the same period

	For the quarter of	ending June 30	% Change
In Millions (Php)	Year 2018	Year 2019	2018 vs 2019
Income from Real Estate Business	15.808	11.288	(28.593%)
Accretion of Interest from Installment Sales	11.850	3.734	(68.489%
Total Revenue	27.658	15.022	(45.687%)

Table IV – The comparative figures of revenues consist of: (1) Sales from real estate business and (2) Interest Income from installments sales of real estate business for the six (6) months ending June 30, 2019 with comparative figures of year 2018 for the same period

	For the six (
	ending June 30		% Change
In Millions (Php)	Year 2018	Year 2019	2018 vs 2019
Income from Real Estate Business	23.756	22.781	(4.104%)
Accretion of Interest from Installment Sales	5.18	7.127	37.587%
Total Revenue	28.936	29.9082	3.359%

Originally, it was allocated for Golf Course but was realigned and reclassified as Phase 2, Phase 3a and Phase 3b residential subdivision to be complemented by a country club.

The regular cash flow requirements of the Company for the next twelve (12) months shall be funded mainly from collection of its regular monthly revenue from real estate project.

Top Key Performance Indicator

For the years ended	Dec 31, 2016	Dec 31, 2017	Dec 31, 2018
Current Ratio (1)	12.2656: 1	11.8718: 1	7.2139 : 1
Debt to Equity Ratio (2)	1: 0.1755	1:0.1440	1:0.0606
Earnings per Share (3)	1:0.0080	1:(0.0055)	1: 0.0177
Earnings before interest & Income Tax (4)	P26.147 million	(P11.851)million	P47.288 Million
Return on Equity (5)	0.0090	(0.0068)	0.0266

Current Assets : Current Liabilities
 Total Liabilities : Stockholders' Equity

3) Net Income: Outstanding Shares

4) Net Income plus Interest Expenses and Provision for Income Tax

5) Net Income: Average Stockholder's Equity

OPERATION

Results of Operation

(January – June 30, 2019 vs. January – June 30, 2018)

The performance of the Company in terms of revenue decreased by 45.687%, Sales for the quarter is P15.022million as compared to P27.658million of the year 2019. This performance is directly attributed to marketing strategies implemented in Year 2014, specifically the holding on of some Inventory for a much better price. This strategy will create a favorable momentum for the company's operation activities while awaiting for the right timing on the implementation of sales forecast. The Company focused on managing and developing a new high margin inventory, increasing efficiency on land banking, and enhancing perspective for more marketing strategies. Even further, the Company also undertook fine-tuning the whole system, maintaining and improving *Colinas Verdes*, the subdivision's brand name and position to the market, sustaining and promoting strengths and advantages of the entire system, stabilizing organizational structure, conceptualizing training programs for both staff and management groups, ensuring financial resources for the operation of the whole system without compromising low cost but promoting instead effective cash management program and fund flow management.

The above strategies are already conclusive in April 2017. As of June 30, 2019 there are more or less thirty one (31) buyers have already reserved more or less 5,381 square meters of subdivided lot at the price of P13,000.00 per square meter, much more higher than the P7,500.00 per square meter, which is the average selling price when the company implemented its strategy in year 2014 to hold-on to market its inventory for a much higher margin.

Project Percentage of Completion (PPOC), the residential area of Phase 1, Phase 2 & Phase 3 are 100%, 100% & 99.68%, respectively complete, while the Country Club is 98.00% complete as of June 30, 2019. The Company uses the project percentage of completion (**PPOC for brevity**) in determining sales during the period.

Table I – The comparative figures of the results of operations for the three (3) months period ending June 30, 2019 with comparative figures of year 2018 and 2017 for the same three (3) months period

	For th	For three (3) months Period			% Change
	Ended June 30				
In millions (Php)	Year 2017	Year 2018	Year 2019	2017 vs 2018	2018 vs 2019
Revenue	35.418	27.691	15.190	(21.817)	(45.145%)
Expenses	29.075	19.112	21.411	(34.267)	(12.029%)
Net Income	6.343	8.579	(6.221)	(56.083)	(33.116%)

Table II – The comparative figures of revenues consist of: (1) Sales from real estate business and (2) Interest Income from installments sales of real estate business for the quarter ending June 30, 2019 with comparative figures of year 2018 for the same period

	For the quarter e	nding June 30	% Change
In Millions (Php)	Year 2018	Year 2019	2018 vs 2019
Income from Real Estate Business	15.808	11.288	(28.593%)
Accretion of Interest from Installment Sales	11.850	3.734	(68.489%
Total Revenue	27.658	15.022	(45.687%)

Table III – The comparative figures of the results of operations and other operating income for the three (3) months period ending June 30, 2019 with comparative figures of year 2018 and 2017 for the same three (3) months period

	For three (3) months Period			% Change	% Change
In millions (Php)	Year 2017	Year 2018	Year 2019	2017 vs 2018	2018 vs 2019
Revenue	35.418	27.691	15.022	(21.817%)	(45.751%)
Expenses	31.791	19.145	21.411	(39.779%)	11.836%
Net Income	3.627	8.546	(6.389)	135.622	(174.760%)
Add: Other Income	0.056	0.033	0.168	(41.071%)	409.091%
Net Income (before tax)	3.683	8.579	(6.221)	132.935%	172.514%

Table IV – The comparative figures of revenues consist of: (1) Sales from real estate business and (2) Interest Income from installments sales of real estate business for the six (6) months ending June 30, 2019 with comparative figures of year 2018 for the same period

	For the six (6) months ending June 30		% Change
In Millions (Php)	Year 2018	Year 2019	2018 vs 2019
Income from Real Estate Business	23.756	22.781	(4.104%)
Accretion of Interest from Installment Sales	5.18	7.127	37.587%
Total Revenue	28.936	29.9082	3.359%

(January – September 30, 2018 vs. January – September 30, 2017)

The performance of the Company in terms of revenue decreased by 33.038% Sales for the quarter is P28.331 million as compared to P42.309 million of the year 2017. This performance is directly attributed to marketing strategies implemented in Year 2014, specifically the holding on of some Inventory for a much better price. This strategy will create a favorable momentum for the company's operation activities while awaiting for the right timing on the implementation of sales forecast. The Company focused on managing and developing a new high margin inventory, increasing efficiency on land banking, and enhancing perspective for more marketing strategies. Even further, the Company also undertook fine-tuning the whole system, maintaining and improving *Colinas Verdes*, the subdivision's brand name and position to the market, sustaining and promoting strengths and advantages of the entire system, stabilizing organizational structure, conceptualizing training programs for both staff and management groups, ensuring financial resources for the operation of the whole system without compromising low cost but promoting instead effective cash management program and fund flow management.

As of September 30, 2018, The above mentioned strategies is already conclusive in the subsequent period where some buyers have already reserved more or less 5,047 square meters of subdivided lot at the price of \$\mathbb{P}\$13,000.00 per square meter, much more higher than the \$\mathbb{P}\$7,500.00 per square meter, which is the average selling price when the company implemented its strategy in year 2014 by to hold-on to market its inventory for a much higher margin.

The Company is using "Project Percentage of Completion" (PPOC) in the recognition of revenue, the residential area of Phase 1, Phase 2 & Phase 3 are 100%, 100% & 98.00% complete, while the Countryclub is 99% complete as of September 30, 2018. The Company uses the PPOC in determining sales during the period.

The percentage of revenues for the quarter ending September 30, 2018 with comparative figures for 2017 and 2016 with the same period

Particulars	Year 2016	Year 2017	Year 2018
Farticulais	1 cai 2010	1 car 2017	1 cai 2016

Sale from Real Estate	34,965,666	42,309,431	28,331,353
Cost of Land	8,959,686	7,939,363	2,854,104
Percentage to Revenue	25.624%	18.765	10.074%

The percentage of revenues for the nine (9) months ending September 30, 2018 with comparative figures for 2017 and 2016 with the same period

Particulars	Year 2016	Year 2017	Year 2018
Sale from Real Estate	98,041,004	101,295,318	57,300.630
Cost of Land	20,302,964	16.852,900	12,267,873
Percentage to Revenue	20.709%	16.637%	21.410%

The Company has posted a net profit (after tax) of P19.851 Million in the nine (9) months period ending September 30, 2018 as compared with the P20.907 million in 2017, and P25.524 million in 2016 of that same period.

The deficit stands at ₱391.365 million and ₱379.649 million as of September 30, 2018 and 2017, respectively.

The revenue generated during the nine (9) months ended September 30, 2018 represents share from sales of Joint Venture Project with SLRDI. The decreased in sales was the effect of marketing strategy being implemented by the Company which some of inventory is put on-hold (temporarily) to sell to market awaiting for much better price.

Liquidity and Capital Resources

The Company posted net profit during the nine (9) months period ended September 30, 2018, a benefit from construction of the Clubhouse and Sports Center which the project engineer in-charge of the development has reported 99% complete as of September 30, 2018.

Particulars	September 30, 2018 (In Million)	September 30, 2017 (in Million)
Total assets as at end of	P1,995.094	P2,106.254
Total liabilities as at end of	P235.601	P337.245
Ratio of assets to liabilities	11.809%	16.012%
Financial Condition		
Cash and cash equivalent	P36.645	P91.591
Receivable	P323.815	P393.320
Prepaid Taxes	P8.481	P7.830
Real estate for sale & dev't	P851.398	P865.831
Land held for future dev't	P679.196	P647.415
Property and equipment	P11.045	P12.493
Investment property	P5.444	P5.444
Recoverable Tax	P76.579	P79.930
Other assets	P2.490	P2.400
Current liabilities	P13.920	P130.927

Noncurrent liabilities	P96.681	P206.318
Stockholders' equity	P1,759.493	P1,769.009

Capital Expenditure

There was no capital expenditure for the period under review.

Key Performance Indicators

The Company operates in one business segment, the real estate. The Following Key Performance Indicators were adopted by the corporation in order to measure the profitability of the Company and to provide management with a measure on the financial strength, liquidity and ability to maximize the value of its stockholders' investments.

For the six months ending	September 30, 2018	September 30, 2017
Current Ratio (1)	8.195 : 1	9.976 : 1
Debt to Equity Ratio (2)	1 : 0.134	1: 0.191
Earnings per Share (3)	1 : 0.01017	1: 0.01071
Earnings before interest		
& Income Taxes (4)	P19.851 million	P20.907 million
Return on Equity (5)	0.01128	0.001182

1) Current Assets: Current Liabilities

2) Total Liabilities: Stockholders' Equity

3) Net Income: Outstanding Shares

4) Net Income plus Interest Expenses and Provision for Income Tax

5) Net Income: Average Stockholder's Equity

Results of Operation (January – September 30, 2017 vs January – September 30, 2016)

During the quarter, the operation was considered as healthy in all business aspects. This includes the real estate aspect as there were reputable real estate companies that already started development and marketing operations in San Jose Del Monte Bulacan. More so, the recent ground-breaking Government projects, specifically the "MRT7" for the rail transit connecting Quezon City to Norzagaray Bulacan, created a positive scenario in the real estate business that eventually benefited the Company's land banking activity for the previous year and holding on of some inventory for a much better price.

As mentioned above, key factors affecting the Company's sales output during the period are the result of strategies being implemented by the company specifically the holding of some inventories in abeyance for a much better price considering that all indicators reveal the boom of real estate in the near future within the locality as evidenced by the launching of real estate projects by Ayala Land Development, Inc., and that of Avida Land, Inc., not to mention the recent opening of the SM Mall in San Jose Del Monte, Bulacan. All of these show a positive scenario to trigger much higher mark-up price on real estate in San Jose del Monte, Bulacan

The percentage of revenues for the quarter ending September 30, 2017 with comparative figures for 2016 and 2015 with the same period

Particulars	Year 2015	Year 2016	Year 2017
Sale from Real Estate	37,465,594	34,965,666	42,309,431
Cost of land	15,735,550	8,959,686	7,939,363
Percentage of Revenue	42.00%	25.62%	18.76%

The percentage of revenues for the nine (9) months period ending September 30, 2017 with comparative figures for 2016 and 2015 with the same period

Particulars	Year 2015	Year 2016	Year 2017
Sale from Real Estate	127,605,664	98,041,004	101,295,318
Cost of land	47,692,252	20,302,964	16,852,900
Percentage of Revenue	37.37%	20.71%	16.64%

The Company has posted a net profit (after tax) of P20.907 Million in the nine (9) months period ending September 30, 2017 as compared with the P25.524 million in 2016, and P29.497 million in 2015 of that same period.

The deficit stands at P379.649 million and P391.550 million as of September 30, 2017 and 2016, respectively.

For the Ouarter Ended

of the Quarter Ended			
	September 30, 2016	September 30, 2017	
	(In Millions)	(In Millions)	
Revenue	P34.966	P42.309	
Direct Costs	8.960	7.939	
Gross Profit Margin	26.016	34.370	
Operating Expenses	11.157	13.815	
Net Income before tax	P14.859	P20.555	

For the nine (9) months Ended

the fille (3) months Ended		
	September 30, 2016 (In Millions)	September 30, 2017 (In Millions)
Revenue	P98.041	P101.295
Direct Costs	20.303	16.853
Gross Profit Margin	77.738	84.442
Operating Expenses	41.275	54.763
Net Income before tax	P36.463	P29.679

Revenue generated during the 3rd quarter of 2017 represents shares from sales from Joint Venture Project with SLRDI. The increased in sales was the effect of marketing strategy being implemented by the Company with some inventory put on-hold to sell market awaiting for a much better price.

Liquidity and Capital Resources

The company posted net profit during the quarter, the benefits from the construction of the Clubhouse and Sports Center, which the project engineer in-charge of the development has reported to be 100% complete as of September 30, 2017.

Particulars	September 30, 2016	September 30, 2017
	(In Million)	(in Million)
Total assets as at end of	P2,060.362	P2,106.254

Total liabilities as at end of	P304.999	P337.245
Ratio of assets to liabilities	14.803%	16.012%
Financial Condition		
Cash and cash equivalent	P93.734	P91.591
Receivable	P286.325	P393.320
Prepaid Taxes	-0-	P7.830
Real Estate Inventory	P881.024	P865.831
Land held for future development	P644.840	P647.415
Property and equipment	P15.579	P12.493
Investment property	P5.444	P5.444
Recoverable Tax	P79.216	P79.930
Other assets	P76.354	P2.400
Current liabilities	P29.443	P130.927
Noncurrent liabilities	P275.556	P206.318
Stockholders' equity	P1,755.363	P1,769.009

The movement in cash and cash equivalent is attributable to the net cash flows used by the Company in its regular operating activities.

Movement in receivable is attributable to the recognition of current and non-current receivable from sales with joint venture project and other receivables.

Movement in advances related parties account directly related to liquidation of land banking activity resulting to the conclusion of acquisition of 581,500 square meters land from Insular life Insurance Company, LTD

The decreased in real estate inventories is the result of the accounting of cost land sold during the period based on Percentage of Project Completion (PPOC).

Input Value-added Tax (VAT), movement of which represents uses of prepaid VAT net out-tax due during the period

Increased in prepayments is normal accounting of prepayments net of amortization of expired portion of said prepayments.

Movement in land held for future development is attributable to cost of land banking activities during the period.

The Company started land banking in year 2012 with total land acquisitions as of September 30, 2017 detailed as follows:

Acquired from	Lot area (in Sq.m.)	Value of Land	Payment made	Balance Payable
All in San Jose Del Monte, Bulacan				

GASDF Property	66,256	9,475,646.47	9,475,646.47	Fully paid
Don Manuel Corporation	410,377	78,201,917.21	78,201,917.21	Fully paid
BDO Strategic Holdings, Inc.	926,550	248,183,035.71	248,183,035.71	Fully paid
Marga Capital Holdings, Inc.	360,000	135,878,430.13	135,878,430.13	Fully paid
Insular Life Insurance Co.,	581,500	430,474,268.00	257,515,856.75	172,958,411.25
Subtotal	2,344,683	902,213,297.52	729,254,886.27	172,958,411.25
Rocha Dev't Corporation	119,543	32,912,600.00	Under negotiation	32,912,600.00
Pagrel Corporation	344,500	103,350,000.00	Under negotiation	103,350,000.00
Apena Foods Product, Inc.	377,200	226,321,200.00	Under negotiation	226,321,200.00
Subtotal	841,243	362,583,800.00	-0-	362,583,800.00
Total (San Jose Del Monte)	3,185,926	1,264,797,097.52	729,254,886.27	535,542,211.25
Add; Northern Luzon Area				
Manuel Bonoan	57,211	28,605,500.00	28,605,500.00	-0-
Almazan et. Al	225,752	62,396,520.00	52,464,280.00	9,932,240
	282,963	91,002,020.00	81,069,780.00	9,932,240.00
Total Land Banking	3,468,889	1,355,799,117.52	810,324,666.27	545,474,451.25

The decreased in property and equipment is brought about by the accounting for the estimated depreciation during the period using straight line method.

Decreased in other assets account attributed to the liquidation of deposits from land banking during the period.

The movement in accounts payable and accruals is attributed to regular accruals, deferred payments and liability from installment purchase of land.

The increase in Stockholder's Equity is attributed to normal operational income in the real estate business.

Capital Expenditure

There was no capital expenditure for the period.

Key Performance Indicators

The company operates in one business segment: the real estate. The following key performance indicators were adopted by the corporation in order to measure the profitability and performance of the company and to provide management with a measure on the financial strength, liquidity and ability to maximize the value of its stockholders' investments.

For the six (6) months	September 30, 2016	September 30, 2017
period ending		

Current Ration (1)	12.908 : 1	09.976 : 1
Debt to Equity Ratio (2)	1: 0.1738	1: 0.1906
Earnings per Share (3)	1: 0.01308	1: 0.01071
Earnings before Income Taxes (4)	P36.463 million	P29.679 million
Return on Equity	0.01454	0.01182

- 1) Current Assets / Current Liabilities
- 2) Total Liabilities / Stockholders' Equity
- 3) Net Income / Outstanding Shares
- 4) Net Income plus Interest Expenses and Provision for Income Tax
- 5) Net Income / Average Stockholder's Equity

Stockholders' Equity

- -Total Stockholders' Equity in 2017 is P1,769,009,176.68 (Issued and paid of 1,951,387,570.00 shares with P1.00 par value)
- Total Stockholders' Equity in 2016 is P1,755,362,807.36 (Issued and paid of 1,951,387,570.00 shares with P1.00 par value)

Other related matters in operation

The movement in cash and cash equivalent is attributable to the net cash flows used by the Company in its regular operating activities.

Movement in receivable is attributable to collection of receivable from sales with joint venture project and other receivable.

The decrease in real estate for sale and development is attributed to the accounting cost of lots sold during the period.

The decrease in property and equipment is brought about by the normal provision for an estimated depreciation using straight line method.

No movement in deferred income tax assets.

Movement in available-for-sale investments is the normal accounting of provision for unrealized valuation of AFS.

The movement of other assets accounts is attributed to the memorandum of agreement (MOA) with related party for a possible land purchase approximately 50 hectares in SJDM for future development. It will be on a term sale and will be using funds from the current JVA to purchase the property.

The increased in accounts payable and accruals is attributed to regular accruals and as well as deferred payments.

The increase in Stockholder's Equity is attributed the increase in paid-up Capital Stock and also attributable to normal operational income in the real estate business starting year 2007, when the commercial activity of Joint Venture Project was officially launched.

Material Changes to the Balance Sheet as of December 31, 2018 Compared to December 31, 2017 (Increase/Decrease of 5% or more)

The Company's total assets increased at ₱1,995,365,429 in year 2018, as compared with ₱

1,990,175,711 in 2017. The change from the total assets is attributable to the result of land banking activity of the company net of cost of subdivided land inventory sold during the year.

Cash balance of \$\text{P27.360}\$ million as at end of December 31, 2018 as compared to \$\text{P27.080}\$ million in 2017, cash with banks earns interest at the respective bank deposits. Short-term investments are made for varying periods up to three (3) months depending on the immediate cash requirements of the Company and earn interest at the respective short-term deposit rates. Interest income earned from cash in bank and short-term investments amounted \$\text{P0.21}\$ million, \$\text{P0.62}\$ million and \$\text{P2.39}\$ million for the years ended December 31, 2018, 2017 and 2016 respectively. The movement of cash is attributable to the net cash flows generated by the Company in its operating activities.

Receivables increased by 8.34% from \$\mathbb{P}316.925\$ million in 2017 as compared to that \$\mathbb{P}343.388\$ million in 2018. Trade receivables mainly represent the Company's outstanding balance in its share in the sale of real estate by SLRDI.

The real estate inventory and investments property increased with balances of \$\mathbb{P}1,528,129,768\$ million and \$\mathbb{P}1,519,194,309\$ million in 2018 and 2017 respectively. The movement in the real estate inventory and investments property is attributed to the land banking activity net of cost of subdivided lot inventory sold during the period.

As of June 30, 2019, the residential areas of Phase 1, Phase 2, Phase 3 and the Country Club are 100%, 100%, 98% and 99% completed, respectively, based on the physical completion report provided by the joint venture's supervising engineer.

Decreased in the Property and Equipment account pertains to the recognition of depreciation expense by the Company amounting to \$\mathbb{P}3.123\$ million partially offset by acquisition of additional property and equipment in the amount of \$\mathbb{P}1.797\$ million.

The company's liability posted at \$\mathbb{P}250.534\$ million in 2017, as compared with \$\mathbb{P}221.104\$ million in 2018, the decreased in payable and accrued expenses account pertains to the outstanding payable from land purchased on installment term payable over a period of four (4)

The movement of Output VAT account represents normal recording of Input and Output VAT.

There were no movements in the number of issued shares as at end of June 30, 2019.

The Company recorded a net income (loss) before income tax in the amount of 247.288 million and (211.851) for the year end of December 31, 2018 in 2017 respectively.

Material Changes to the Balance Sheet as of December 31, 2017 Compared to December 31, 2016 (Increase/Decrease of 5% or more)

The Company's total assets increased at 2054,970,626 in year 2016, as compared with 1,990,175,711 in 2017. The change from the total assets is attributable to the cost of subdivided lots sold during the year.

Cash balance of \$\mathbb{P}75.947\$ million as at end of December 31, 2016 as compared to \$\mathbb{P}27.080\$ million in 2017, cash with banks earns interest at the respective bank deposits. Short-term investments are made for varying periods up to three (3) months depending on the immediate cash requirements of the Company and earn interest at the respective short-term deposit rates. Interest income earned from cash in bank and short-term investments amounted \$\mathbb{P}0.62\$ million, \$\mathbb{P}2.39\$Million and \$\mathbb{P}0.68\$ million for the years ended December 31, 2017, 2016 and 2015respectively. The movement of cash is attributable to the net cash flows generated by the Company in its operating activities.

Receivables increased by 5.06% from \$\mathbb{P}316.925\$ million in 2017 as compared to that \$\mathbb{P}316.925\$ million 2016. Trade receivables mainly represent the Company's outstanding balance in its share in the sale of real estate by SLRDI.

The Real Estate for Sale and Development decreased with balances of \$\mathbb{P}\$1,513,750,233million and \$\mathbb{P}\$1,525,864,559million in 2017 and 2016 respectively. The movement in the Real Estate for sale and development is attributable to the cost of lot sold during the period.

As of September 30, 2018, the residential areas of Phase 1, Phase 2, Phase 3 and the Country Club are 100%, 100%, 98% and 99% completed, respectively, based on the physical completion report provided by the joint venture's supervising engineer.

Increased in the Property and Equipment account pertains to the recognition of depreciation expense by the Company amounting to \$\mathbb{P}3.287\$ million partially offset by acquisition of additional property and equipment in the amount of \$\mathbb{P}0.049\$ million.

The company's liability posted at \$\mathbb{P}250.534\$ million in 2017, as compared with \$\mathbb{P}306.869\$ million in 2016, the decreased in payable and accrued expenses account pertains to the outstanding payable from land purchased on installment term payable over a period of four (4)

The movement of Output VAT account represents normal recording of Input and Output VAT.

There were no movements in the number of issued shares as at end of June 30, 2018.

The Company recorded a net income (loss) before income tax in the amount of (P11,851) million and P26.147for the year end of December 31, 2017 in 2016 respectively.

Material Changes to the Balance Sheet as of December 31, 2016 Compared to December 31, 2015 (Increase/Decrease of 5% or more)

The Company's total assets increased at \$\mathbb{P}2,054,970,626in year 2016, as compared with \$\mathbb{P}1,797,261,134 in 2015. The change from the total assets is attributable to the cost of 580,154 sq. m land purchased net of subdivided lots sold during the year.

Cash balance of \$\mathbb{P}75.947\$ million as at end of December 31, 2016 as compared to \$\mathbb{P}306.749\$ million in 2015. Cash with banks earns interest at the respective bank deposits. Short-term investments are made for varying periods up to three (3) months depending on the immediate cash requirements of the Company and earn interest at the respective short-term deposit rates. Interest income earned from cash in bank and short-term investments amounted \$\mathbb{P}324,143\mathbb{P}209,597\$ and \$\mathbb{P}170,370\$ for the years ended December 31, 2015, 2014 and 2013 respectively. The movement of cash is attributable to the net cash flows generated by the Company in its operating activities.

Receivables increased by 25% from \$\mathbb{P}334.523\$ million in 2016 as compared to that \$\mathbb{P}252.498\$ million 2015. Trade receivables mainly represent the Company's outstanding balance in its share in the sale of real estate by SLRDI.

The Real Estate for Sale and Development decreased with balances of P1,525.864 million and P1,138.585 million in 2016 and 2015 respectively. The movement in the Real Estate for sale and development is attributable to the cost of land banking net of lot sold during the period.

As of June 30, 2017, the residential areas of Phase 1, Phase 2, Phase 3 and the Country Club are 100%, 100%, 98% and 99% completed, respectively, based on the physical completion report provided by the joint venture's supervising engineer.

Increased in the Property and Equipment account pertains to the recognition of depreciation expense by the Company amounting to \$\mathbb{P}4.061\$ million partially offset by acquisition of additional property and equipment in the amount of \$\mathbb{P}1.428\$ million.

The company's liability posted at \$\mathbb{P}306.869\$ million in 2016, as compared with \$\mathbb{P}66.550\$ million in 2015, the increased in payable and accrued expenses account pertains to the outstanding payable of the company for the cost of 580,154 sq. m land purchased on installment term payable over a period of four (4)

The movement of Output VAT account represents normal recording of Input and Output VAT.

There were no movements in the number of issued shares as at end of June 30, 2016.

The Company recorded a net income (before income tax) in the amount of P26.148 million and P30.101 as at end of December 31, 2016 in 2015 respectively.

Material Changes to the Statements of Income as of December 31, 2018 Compared to December 31, 2017 (Increase/Decrease of 5% or more)

There is 2.527% increase in real estate revenues in 2018 compared to that of 2017 which is attributable primarily on the marketing strategy being implemented by the Company which some of inventory is put on-hold (temporarily) to sell/market awaiting for much better price complemented by the Project Percentage of Completion (PPOC). The company is using the PPOC in the recognition of sales.

There is 29.935% increase in Interest Income in 2018 compared to that of 2017 which is due normal depletion of receivable from installment sales.

There is 0.588% increase in the cost of investments property and real estate inventor in 2018 compared to that of 2017, the increase is primarily due to the result of land banking activity of the company net cost of land inventory sold during the period

There is 12.93% decreased in Administrative Expenses in 2018 compared to that of 2018 which is basically due to cost cutting measure being implemented by the company.

Interest Expense in 2018 is the cost of money at present value for land purchased on installment terms.

Overall, the Company posted net income (loss) before tax of (£47.287) Million for the year ended December 2018 as compared with the net loss of (£11.851) Million in 2017.

Material Changes to the Statements of Income as of December 31, 2017 Compared to December 31, 2016 (Increase/Decrease of 5% or more)

There is 54.80% decreased in real estate revenues in 2017 compared to that of 2016 which is attributable primarily on the marketing strategy being implemented by the Company which some of inventory is put on-hold (temporarily) to sell/market awaiting for much better price complemented by the Project Percentage of Completion (PPOC). The company is using the PPOC in the recognition of sales.

There is 2.57% increase in Interest Income in 2017 compared to that of 2016 which is due normal depletion of receivable from installment sales.

There is 0.79% decreased in the cost of Real Estate for Sale and Development in 2017 compared to that of 2016, the increase is primarily due to the cost of sold during the period

There is 8.53% increase in Administrative Expenses in 2017 compared to that of 2016 which is basically due to normal economic trend during the year.

Interest Expense in 2017 is the cost of money at present value for land purchased on installment terms.

Overall, the Company posted net income (loss) before tax of (£11.851) Million for the year ended December 2017 as compared with the £26.147 Million in 2016.

Material Changes to the Statements of Income as of December 31, 2016 Compared to December 31, 2015 (Increase/Decrease of 5% or more)

There is 44.59% increase in real estate revenues in 2016 compared to that of 2015 which is attributable primarily on the marketing strategy being implemented by the Company which some of inventory is put on-hold (temporarily) to sell/market awaiting for much better price complemented by the Project Percentage of Completion (PPOC). The company is using the PPOC in the recognition of sales.

There is 54.32% decrease in Interest Income in 2016 compared to that of 2015 which is due normal depletion of receivable from installment sales.

There is 34.01% increase in the cost of Real Estate for Sale and Development in 2016 compared to that of 2015theincreased is primarily due to cost of 580,154 sq. m land purchased on installment term payable over a period of four (4).

There is 8.80% increase in Administrative Expenses in 2016 compared to that of 2015 which is basically due to normal economic trend during the year.

Interest Expense in 2016 is the cost of money at present value for land purchased on installment terms.

Overall, the Company posted net income before tax of \$\mathbb{P}56.147\$ Million for the year ended December 2016 as compared with the \$\mathbb{P}50.101\$ Million in 2015.

Other Matters

- (a) The interim financial report has been prepared in conformity with generally accepted accounting principles in the Philippines
- (b) No disclosures nor discussions were made for the following since these did not affect the past and present operations of the Company:
- (c) No known trends, events or uncertainties with significant impact on net sales, or income, or have material impact on liquidity that would trigger direct or contingent liability, including default or acceleration of obligation rather than what was mentioned in the Plan of Operation.
- (d) Significant elements of income or loss that did not arise from the Company's continuing operations other than what was mentioned in the revenues.
- (e) All accounting policies and methods of computation and estimates are followed in the interim financial statement as compared with the most recent annual financial statement report.
- (f) There were no seasonality or cyclicality aspects that have material effect in the financial statement and the financial condition or results of operations during the period.
- (g) There were no material commitments affecting assets, liabilities, equity, net income, or cash flows that are unusual during the interim financial report.

- (h) There were no nature and amount of changes in estimates of amounts reported in prior interim periods of the current financial year or changes in estimates of amounts reported in prior financial years that have a material effect in the current interim period.
- (i) There were no issuance, repurchases, and repayment of debt and equity securities, except for the payment of non-interest bearing payable obtained for the acquisition of parcels of land recorded under "real estate for sale and development account" in statement of financial position.
- (k) There were no Dividends paid during the interim financial period.
- (1) The Company is reporting with only one (1) accounting/business segment.
- (m) There were no material events that occurred during the subsequent to interim reporting period that have not been reflected in the financial statements, such as default or acceleration of an obligation or off-balance sheet transactions, arrangements, obligations, and other relationship of the company with unconsolidated entities or other persons created during the reporting period.
- (n) There were no changes in the composition of the issuer during the interim period. No business combinations, acquisitions or disposal if subsidiaries and long-term investments, restructurings, and discontinuing operation during the interim period.
- (o) There were no changes in contingent liabilities or contingent asset made during the interim period as compared with the most recent annual balance sheet date.
- (p) No disclosures in compliance with SEC MC No. 14, Series of 2004 specifically Certain Relationship and Related Transaction or arrangements, as there were no such transaction during the period and or subsequent event occur after the close of the accounting period with respect to certain relationship or related transaction being required by SFAS/IAS No. 24.
- (q) There were no events that will trigger director contingent financial obligation that is material to the company, including any default or acceleration of an obligation that need to Disclose.
- (r) There were no material off-balance sheet transactions, arrangements obligations (including contingent obligations), and other relationships of the Company with unconsolidated entities or other persons created during the reporting period.
- (s) The were no reclassification on Financial Instruments in the current reporting period and previous periods.
- (t) PFRS 9, as issued, reflects the first phase on the replacement of PAS 39 and applies to classification and measurement of financial assets and financial liabilities as defined in PAS 39. In subsequent phases, hedge accounting and impairment of financial assets will be addressed with the completion of this project. The adoption of the first phase of PFRS 9 will have an effect on the classification and measurement of the Company's financial assets but will potentially have no impact on classification and measurements of financial liabilities. The Company will quantify the effect in conjunction with the other phases, when issued, to present a comprehensive picture.
- (u) The Company's Interim financial statements prepared in accordance with PFRS require management to make judgments and estimates that affect amounts reported in the financial statements and related notes. The judgments and estimates used in the financial statements are based upon management's evaluation of relevant facts and circumstances as of the date of the interim financial statements.

- (v) Judgments and estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.
- (w) There were no material changes in financial condition & results of operation in the interim report of the Company for the quarter ending June 30, 2019 from the compliance of the PFRS.

Financial Risk Management Objectives and Policies

The Company's principal financial instruments comprise of cash and bank loans. The main purpose of these financial instruments is to finance the Company's operations. The Company has other financial instruments such as receivables, accounts payable and accrued expenses which arise directly from its operations. The main risks arising from the Company's financial instruments are liquidity risk, credit risk and interest rate risk. As at end of June 30, 2019 and 2018, the Company is not exposed to any significant foreign currency risk because all of its financial instruments are denominated in Philippine peso. The BOD reviews and approves the policies for managing each of these risks and they are summarized below.

Liquidity Risk

The Company seeks to manage its liquid funds through cash planning on a monthly basis. The Company uses historical figures and experiences and forecasts from its collection and disbursement.

As of June 30, 2019	On demand
Accounts payable & accrued expenses	P33,649,694
Liability from purchase of land	113,637,879
Due to related parties	13,805,287
Retirement benefits	21,752,706
Deferred income tax liabilities	36,258,914
Total	221,104,480

Credit Risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations and arises principally from the Company's receivables.

Concentrations arise when a number of counterparties are engaged in similar business activities, or activities in the same geographic region, or have similar economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations indicate the relative sensitivity of the Company's performance to developments affecting a particular industry or geographical location.

The Company's principal credit risk is its dependence on one-counterparty. The credit risk of the Company is controlled by the approvals, limits and monitoring procedures. It is the Company's policy to enter into transactions with creditworthy parties to mitigate any significant concentration of credit risk. The Company ensures that credit transactions are made to parties with appropriate credit history and has internal mechanism to monitor granting of credit and management of credit exposures. The Company's maximum exposure to credit risk is equal to the carrying amount of its financial assets.

The Company sets up provision for impairment of accounts receivables equal to the balance of long-outstanding accounts receivables.

Receivables that are neither past due nor impaired are due from creditworthy counterparties with good payment history with the Company.

Cash with banks are deposits made with reputable banks duly approved by the BOD.

Interest Rate Risk

The Company's exposure to the risk pertains to bank loans. The Company relies on budgeting and forecasting techniques to address this risk.

Capital Management

The primary objective of the Company's capital management is to ensure that it maintains a strong credit standing and stable capital ratios in order to support its business and maximize shareholder value.

The Company manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the six months period ended June 30, 2019.

The following table pertains to the account balance the Company considers as its core capital as at end of June 30, 2019.

Capital stock	₽1,951,387,570
Capital surplus	.201,228,674
Total	

Fair Value of Financial Instruments

The following methods and assumptions were used to estimate the fair value of each class of financial instruments for which it is practicable to estimate such values:

Cash and Receivables

The carrying amounts of cash and receivables approximate fair values primarily due to the relatively short-term maturity of these financial instruments. In the case of long-term receivables, the fair value is based on the present value of expected future cash flows using the applicable discount rates. The discount rates used range from 5.02% to 5.00% in 2018 and 5.66% to 5.66% in 2017.

Cash with banks are deposits made with reputable banks duly approved by the Board of Directors.

The following methods and assumptions were used to estimate the fair value of each class of financial instruments for which it is practicable to estimate such values.

MARKET PRICE AND DIVIDENDS ON THE COMPANY'S COMMON EQUITY

The shares of the Company are listed and traded at the Philippine Stock Exchange. The high and low closing prices of the Company's share for each quarter within the last three (3) fiscal years are as follows:

YEAR	QUARTER	HIGH	LOW
		(in Php)	(in Php)
2016	First	1.570	1.528
	Second	2.170	2.016
	Third	2.800	2.742
	Fourth	2.811	2.792
2017	First	2.350	2.310
	Second	2.550	2.470
	Third	2.390	2.370
	Fourth	2.350	2.092
2018	First	2.486	2.413
	Second	2.050	2.013
	Third	1.947	1.921
	Fourth	1.866	1.813

The closing prices of the Company's share are of the latest practicable trading dates are as follows:

YEAR	MONTH/DATE	CLOSING (in Php)
2019	January 31	1.700
	February 28	1.960
	March 28	1.940
	April 27	1.980
	May 31	2.060
	June 30	2.030
	July 31	2.100
	August 29	1.880
	September 30	1.960

DIVIDENDS

No dividends, either in cash or stock, were declared on the shares for the last three (3) fiscal years, i.e., 2018, 2017, 2016. There are no restrictions that limit the ability to pay dividends on common equity but the Company, as a general rule, shall only declare from surplus profits as determined by the Board of Directors as long as such declaration will not impair the capital of the Company.

RECENT SALES OF UNREGISTERED SECURITIES

Except for the shares issued to GAINC, there were no sales of unregistered securities or exempt securities including recent issuance of securities constituting an exempt transaction on shares of the Company were sold during the last three (3) years.

CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

Information on Independent Accountant and other Related Matter

1. External Audit Fees and Services

a) Aggregate fees billed for the last three (3) years of Audit fee are ₱710,000, ₱635,000.00, ₱577,500.00 for the years 2018, 2017 and 2016 respectively. Conducting a seminar for free to introduce the implementation of the Accounting Financial Standards (AFS) and the Philippine Financial Reporting Standards (PFRS).

- b) Audit professional fees were subjected to a 12% VAT
- c) No other fees except for the regular audit service fee
- d) All policies governing the audit procedures were duly approved by the audit committee.
- 2. The Company has no disagreement with the SGV & CO. regarding matters of accounting principle practice, auditing scope and procedure.

CORPORATE GOVERNANCE

The Company has promulgated a Manual on Corporate Governance that took effect in 2002 and amended on 2014. The Manual continues to guide the activities of the Company and compliance therewith has been consistently observed.

There has been no deviation from the Company's Manual on Corporate Governance.

The Company believes that its Manual on Corporate Governance is in line with the leading practices and principles on good governance, and such, is in full compliance.

The Company will improve its Manual Corporate Governance when appropriate and warranted, in the Board of Directors' best judgment. In addition, it will be improved when a regulatory agency such as the SEC requires the inclusion of a specific provision.

The Board

There is an effective and appropriately constituted Board who received relevant information required to properly accomplish their duties.

The Nomination Committee is mandated to ensure that there is a formal and transparent procedure for the appointment of new Directors of the Board. Where appropriate, every director receives training, taking into account his individual qualifications and experience. Training is also available on an ongoing basis to meet individual needs.

The term of office of all directors, including independent directors and officers shall be one (1) year and until the successors are duly elected and qualified.

Board Process

Members of the Board meet when necessary throughout the year to adopt and review its key strategic and operational matters, approve and review major investments and funding decision, adopt and monitor appropriate internal control, and ensure that the principal risks of the Company are identified and properly managed.

The Board worked on an agreed agenda as it reviews the key activities of the business.

The Corporate Secretary is responsible to the Board and is available to individual Directors in respect of Board procedures. Atty. Christine P. Base holds the post.

Committees

The Board has established a number of committees with specific mandates to deal with certain aspects of its business. All of the Committees have defined terms of reference.

Audit Committee

The Audit Committee functions under the terms of reference approved by the Board. It meets at least twice a year and its roles include the review of the financial and internal reporting process, the system of internal control and management of risks and the external and internal audit process. The Audit Committee reviews the scope and results of the audit with external auditors and obtains external legal or other independent professional advice where necessary.

Other functions of the Audit Committee include the recommendation of the appointment or reappointment of external auditors and the review of audit fees.

Nomination Committee

The Committee assesses and recommends to the Board candidates for appointment of executive and non-executive director positions. The Committee also makes recommendations to the Board on its composition. The Committee meets as required.

Remuneration Committee

The Remuneration Committee is responsible in determining the Company's policy on executive remuneration and in specifying the remuneration and compensation packages on the employment or early termination from office of each of the executive directors of the Company. All decisions of the Remuneration Committee are only recommendatory and they are referred to the Board for final approval. The Remuneration Committee also monitors the compensation packages of other senior executives in the group below the Board level. The Committee meets as required.

Compliance Officer (CO)

The CO is responsible for ensuring that the Company's corporate principles are consistently adhered to throughout the organization. The CO acts independently and her role is to supply the top management with the necessary information on whether the organization's decisions comply with professional rules and regulations, internal directives, regulatory authorities, and the statutory law.

The top twenty (20) stockholders as the Company as of September 30, 2019 are the following:

STOCKHOLDERS	CITIZENSHIP	SHARES	PERCENTAGE
01) PCD Nominee Corporation	Filipino	687,969,406	35.26%
02) Carmel Development, Inc.	Filipino	499,999,997	25.62%
03) Gregorio Araneta Inc.	Filipino	390,277,500	20.00%
04) Gamma Properties, Inc.	Filipino	136,000,000	6.97%
05) Olongapo Mabuhay Express Corp	Filipino	124,855,422	6.40%
06) PCD Nominee Corporation	Alien	82,223,467	4.21%
07) Brand Realty Corporation	Filipino	13,725,404	0.70%
08) Seafront Resources Corporation	Filipino	3,756,788	0.19%
09) Ruby D. Roa	Filipino	588,599	0.03%
10) Teresita Dela Cruz	Filipino	528,458	0.03%
11) Ma. Cristina De La Paz	Filipino	525,000	0.03%
12) Flora Pascual	Filipino	493,720	0.03%
13) Leonides Francisco Balmeo	Filipino	425,000	0.02%
14) Luis V. Ongpin(ITF Luis M. Ongpin)	Filipino	411,000	0.02%
15) Paolo Tuason	Filipino	376,500	0.02%
16) EBC Securities Corporation	Filipino	300,000	0.02%
17) Rosanna Isabel Fores	Filipino	255,000	0.01%
18) Jaye Marjorie R. Gonzales	Filipino	200,000	0.01%

19) Jocelyn L. Oquias	Filipino	195,135	0.01%
20) Antonio Diy	Filipino	180,000	0.01%
Sub-total		1,943,286,396	99.58%
Other stockholder's		8,101,174	0.41%
Total Number of Shares		1,951,387,570	100.00%

ARANETA PROPERTIES, INC.

General Notes to the Financial Statement

- 1) Araneta Properties, Inc. is incorporated in the Philippines to acquire, own, hold, improve, develop, subdivide, sell, lease, rent, mortgage, manage and otherwise deal in real estate or any interest therein, for residential, commercial, industrial and recreational purposes, as well as to construct and develop or cause to be constructed and developed on any real estate or other properties, golf course, buildings, hotels, recreation facilities and other similar structures with their appurtenances; and in general, to do and perform any and all acts or works which may be necessary or advisable for or related incidentally or indirectly with the aforementioned business or object of the Company. The Company is listed in the Philippine Stock Exchange (PSE) and has been included in the PSE Composite index since November 14, 1989.
- 2) The Company is operating in only one business segment. The number of employees was 56, 57, and 57 as at end of second quarter of 2019, 2018 and 2017 to perform any and all acts or work which may be necessary or advisable for or related directly or indirectly of the aforementioned business or objective of the Company. The registered office address is 21st Floor, Citibank Tower Paseo de Roxas, Makati City.
- 3) The Company has commenced regular activities of its real estate business on June 5, 2005 after recovering from the regional crisis that hit the real estate industry in 1997. The Company together with SLRDI began their activities based on their joint venture agreement dated June 5, 2003. Under the agreement, SLRDI will prepare and develop certain parcels of land owned by the Company at its own cost. The Company is responsible for the delivery of the parcels of land free from liens and encumbrances including any claims of tenants or third parties and from any form of litigation. The joint venture project shall consist of the development of an exclusive mixed-use residential commercial subdivision with a country club. Once developed, the property will be shared by the parties either through cash or lot overrides. The Company shall receive 40% of the net sales proceeds, in case of cash override, or 40% of the saleable lots, in case of a lot override while SLRDI shall receive 60% of the net sales proceeds or the saleable lots. The Company plans to receive its share in joint venture operation through a cash override.

Summary of Significant Accounting Policies Basis of Preparation

- 1) The accompanying financial statement has been prepared under the historical cost basis, except for the AFS financial assets which are carried at fair value. The financial statements are presented in Philippine peso, which is the Company's functional and presentation currency.
- 2) The Company's financial statement has been prepared in accordance with the Philippine Financial Reporting Standards (PFRS).
- 3) The accounting policies adopted are consistent with those of the previous financial year except for the adoption of new and revised standards and interpretations from the International Financial Reporting Interpretations Committee.

A COPY OF THE COMPANY'S ANNUAL REPORT ON SEC FORM 17-A WILL BE PROVIDED WITHOUT CHARGE TO EACH PERSON UPON WRITTEN REQUEST OF ANY SUCH PERSON ADDRESSED TO:

THE OFFICE OF THE CHIEF FINANCE OFFICER ARANETA PROPERTIES 21st Floor, Citibank Tower, Paseo de Roxas, Makati City, Philippines